

**CLAIMS:**

1. (Currently amended) A method of simulation, said method comprising:  
receiving, for at least one business transformation outsourcing service,  
spending inputs, process inputs, and information technology inputs;  
based on said inputs, performing a spending simulation, a process simulation, and  
an information technology simulation;  
computing net savings values, based on said simulations;  
performing a value simulation, based on said net savings values; and  
outputting at least one measure of economic value for said business  
transformation outsourcing service.
2. (Original) The method of claim 1, further comprising:  
outputting cost quantities and benefit quantities for a plurality of years.
3. (Currently amended) The method of claim 1, further comprising:  
performing one or more simulations selected from [[the]] a group consisting of a  
simulation in research and development mode, a simulation in internal use mode,  
and a simulation in external use mode.
4. (Currently amended) The method of claim 1, wherein said at least one business  
transformation outsourcing service further comprises one or more business  
transformation outsourcing services, in any combination, selected from  
[[the]] a group consisting of sourcing, procurement, and payables.
5. (Original) The method of claim 1, wherein said performing a spending simulation  
further comprises performing a spending simulation based on sub-commodity profiles.
6. (Original) The method of claim 1, further comprising making said net savings  
values at least partly dependent upon compliance with standard processes.

7. (Original) A method of simulation, said method comprising:
  - performing a spending simulation;
  - performing a process simulation;
  - performing an information technology simulation;
  - performing a value simulation;
  - providing interactions among said simulations; and
  - representing with said simulations the use by a client organization of one or more business transformation outsourcing services, in any combination, chosen from sourcing, procurement, and payables.
8. (Original) The method of claim 7, further comprising:
  - receiving for said one or more business transformation outsourcing services spending inputs, process inputs, information technology inputs, and value inputs.
9. (Original) The method of claim 7, further comprising:
  - outputting cost quantities and benefit quantities for a plurality of years.
10. (Currently amended) A system of simulation, said system comprising:
  - means for receiving, for at least one business transformation outsourcing service, spending inputs, process inputs, and information technology inputs;
  - means responsive to said inputs, for performing a spending simulation, a process simulation, and an information technology simulation;
  - means for computing net savings values, based on said simulations;
  - means for performing a value simulation, based on said net savings values; and
  - means for outputting at least one measure of economic value for said business transformation outsourcing service.
11. (Original) The system of claim 10, further comprising:
  - means for outputting cost quantities and benefit quantities for a plurality of years.

12. (Currently amended) The system of claim 10, further comprising:  
means for performing one or more simulations selected from [[the]] a group  
consisting of a simulation in research and development mode, a simulation in internal use  
mode, and a simulation in external use mode.
13. (Currently amended) The system of claim 10, wherein said at least one business  
transformation outsourcing service further comprises one or more business  
transformation outsourcing services, in any combination, selected from [[the]] a group  
consisting of sourcing, procurement, and payables.
14. (Original) The system of claim 10, wherein said means for performing a spending  
simulation further comprises means for performing a spending simulation based on sub-  
commodity profiles.
15. (Original) The system of claim 10, further comprising means for making said net  
savings values at least partly dependent upon compliance with standard processes.
16. (Currently amended) A computer-readable medium, having computer-executable  
instructions for simulation, said computer-readable medium comprising:  
means for receiving, for at least one business transformation outsourcing service,  
spending inputs, process inputs, and information technology inputs;  
means responsive to said inputs, for performing a spending simulation, a process  
simulation, and an information technology simulation;  
means for computing net savings values, based on said simulations;  
means for performing a value simulation, based on said net savings values; and  
means for outputting at least one measure of economic value for said business  
transformation outsourcing service.
17. (Original) The computer-readable medium of claim 16, further comprising:  
means for outputting cost quantities and benefit quantities for a plurality of years.

18. (Currently amended) The computer-readable medium of claim 16, further comprising:

means for performing one or more simulations selected from [[the]] a group consisting of a simulation in research and development mode, a simulation in internal use mode, and a simulation in external use mode.

19. (Currently amended) The computer-readable medium of claim 16, wherein said at least one business transformation outsourcing service further comprises one or more business transformation outsourcing services, in any combination, selected from [[the]] a group consisting of sourcing, procurement, and payables.

20. (Original) The computer-readable medium of claim 16, wherein said means for performing a spending simulation further comprises means for performing a spending simulation based on sub-commodity profiles.

21. (Original) The computer-readable medium of claim 16, further comprising means for making said net savings values at least partly dependent upon compliance with standard processes.